Financial Results Data Book

(September 30, 2026)

KUMAGAI GUMI

Insight, Onsite, Farsight

【Consolidated statement of income】

	Six months ended September 30, 2022			Six months ended September 30, 2023			Six months ended September 30, 2024			Six months ended September 30, 2025			Six months ended September 30, 2026			Fiscal year ending March 31, 2027 (Forecast)		
	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries
Net sales	185,844	140,727	45,116	196,257	147,946	48,310	219,492	160,959	58,532	222,514	169,427	53,087	215,847	161,306	54,540	500,000	377,000	123,000
Gross profit	13,310	10,303	3,007	14,950	11,035	3,914	12,851	8,226	4,624	19,800	14,580	5,219	23,983	18,874	5,108	58,100	45,400	12,700
Ratio	7.2%	7.3%	6.7%	7.6%	7.5%	8.1%	5.9%	5.1%	7.9%	8.9%	8.6%	9.8%	11.1%	11.7%	9.4%	11.6%	12.0%	10.3%
SG&A expenses	10,480	7,831	2,648	11,182	8,553	2,628	11,611	8,874	2,736	12,424	9,503	2,921	13,477	10,224	3,252	27,200	20,700	6,500
Personnel	5,656	3,830	1,825	6,066	4,277	1,789	6,085	4,257	1,827	6,408	4,468	1,939	6,811	4,735	2,076	—	—	—
Non-personnel	4,824	4,001	822	5,115	4,276	839	5,525	4,616	909	6,016	5,035	981	6,665	5,489	1,176	—	—	—
Operating profit	2,830	2,471	358	3,768	2,482	1,286	1,239	-647	1,887	7,375	5,077	2,298	10,505	8,649	1,856	30,900	24,700	6,200
Ratio	1.5%	1.8%	0.8%	1.9%	1.7%	2.7%	0.6%	-0.4%	3.2%	3.3%	3.0%	4.3%	4.9%	5.4%	3.4%	6.2%	6.6%	5.0%
Non-operating income	874	2,288	-1,413	753	1,796	-1,042	625	2,001	-1,375	930	3,672	-2,741	974	4,411	-3,436	2,700	5,800	-3,100
Interest and dividend income	427	1,980	-1,553	471	1,570	-1,098	580	1,962	-1,381	719	3,515	-2,796	777	4,333	-3,556	—	—	—
Other	446	307	139	281	226	55	45	39	5	211	156	54	197	77	119	—	—	—
Non-operating expenses	193	194	-0	525	538	-12	616	590	25	738	723	15	1,272	1,267	4	2,600	2,000	600
Interest expenses	86	90	-4	142	160	-18	250	261	-10	421	457	-36	615	665	-49	—	—	—
Other	107	103	3	383	377	5	365	329	35	317	265	51	656	601	54	—	—	—
Ordinary profit	3,511	4,565	-1,054	3,996	3,739	256	1,249	762	486	7,567	8,025	-458	10,208	11,793	-1,585	31,000	28,500	2,500
Ratio	1.9%	3.2%	-2.3%	2.0%	2.5%	0.5%	0.6%	0.5%	0.8%	3.4%	4.7%	-0.9%	4.7%	7.3%	-2.9%	6.2%	7.6%	2.0%
Extraordinary income	147	66	81	1	0	1	4	2	2	30	13	16	105	83	21	0	0	0
Extraordinary losses	193	159	34	171	132	39	106	30	76	66	50	15	107	63	44	100	0	100
Profit before income taxes	3,465	4,472	-1,007	3,826	3,607	218	1,146	734	412	7,531	7,988	-457	10,205	11,814	-1,608	30,900	28,500	2,400
Income taxes-current	384	252	132	1,072	718	353	388	121	266	2,219	1,464	755	3,313	2,622	690	10,300	8,200	2,100
Income taxes-deferred	838	792	46	321	250	71	232	-27	259	358	449	-90	-106	128	-235	200	400	-200
Profit	2,241	3,427	-1,186	2,431	2,638	-206	526	640	-113	4,953	6,075	-1,122	6,999	9,062	-2,062	20,400	19,900	500
Interim profit attributable to non-controlling interests	—	—	—	—	—	—	—	—	—	-0	—	-0	-0	—	-0	0	—	0
Profit attributable to owners of parent	2,241	3,427	-1,186	2,431	2,638	-206	526	640	-113	4,953	6,075	-1,122	6,999	9,062	-2,062	20,400	19,900	500
Comprehensive income	3,549	—	—	7,832	—	—	8,646	—	—	8,649	—	—	5,599	—	—	—	—	—

【Consolidated Balance Sheet (Assets)】

	FY2022 (As of March 31, 2023)			FY2023 (As of March 31, 2024)			FY2024 (As of March 31, 2025)			FY2025 (As of March 31, 2026)			FY2026 (As of September 30, 2026)		
	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries
Cash and deposits	40,977	18,586	22,390	70,073	39,226	30,846	50,156	21,856	28,300	64,679	33,861	30,817	49,612	19,972	29,639
Notes receivable,accounts receivable from completed construction contracts and other	225,453	191,139	34,314	266,541	228,758	37,783	264,450	230,967	33,483	240,570	205,412	35,158	243,227	213,910	29,316
Costs on construction contracts in progress	10,437	9,174	1,262	8,460	7,389	1,071	7,255	5,967	1,287	7,692	6,694	997	6,130	5,304	825
Accounts receivable-other	19,169	17,910	1,259	22,117	21,583	534	32,113	26,625	5,487	22,433	18,054	4,378	23,742	20,083	3,658
Other	2,295	1,423	871	2,331	1,352	979	3,502	2,585	917	2,610	2,660	-49	5,340	4,269	1,070
Allowance for doubtful accounts	-56	-20	-36	-64	-25	-39	-65	-27	-38	-67	-26	-41	-57	-23	-34
Total current assets	298,276	238,215	60,061	369,460	298,284	71,175	357,413	287,975	69,438	337,919	266,657	71,261	327,995	263,518	64,477
Buildings and structures, net	9,704	5,663	4,041	9,760	5,848	3,911	10,347	6,470	3,877	9,783	5,980	3,802	9,525	5,769	3,756
Land	17,053	14,096	2,956	17,897	14,939	2,957	19,638	16,680	2,958	19,470	16,551	2,919	19,432	16,489	2,943
Other,net	2,551	1,202	1,349	2,144	947	1,197	2,486	1,338	1,147	8,006	1,523	6,482	9,429	1,747	7,681
Total property,plant and equipment	29,309	20,962	8,347	29,803	21,736	8,066	32,472	24,489	7,983	37,260	24,055	13,204	38,387	24,006	14,381
Intangible assets	1,478	1,378	100	1,592	1,409	182	1,725	1,583	141	2,012	1,898	113	1,994	1,884	110
Investment securities	34,131	37,384	-3,252	48,586	51,667	-3,081	50,372	54,094	-3,722	49,226	53,021	-3,794	48,524	52,172	-3,648
Long-term loans receivable	296	287	8	6,860	6,724	136	9,324	9,117	207	8,460	13,139	-4,678	8,351	14,151	-5,799
Long-term non-operating accounts receivable	101	—	101	101	—	101	98	—	98	101	—	101	104	—	104
Distressed receivables	25	—	25	30	—	30	30	—	30	30	—	30	26	—	26
Deferred tax assets	6,914	5,548	1,365	3,547	2,274	1,272	3,488	2,359	1,129	4,024	3,403	621	4,944	4,055	888
Other	6,277	745	5,531	7,447	810	6,636	7,833	830	7,003	10,048	2,838	7,210	8,871	1,527	7,343
Allowance for doubtful accounts	-160	—	-160	-196	-1	-195	-225	-1	-224	-166	-1	-165	-164	-1	-163
Total investments and other assets	47,586	43,966	3,619	66,376	61,476	4,899	70,922	66,400	4,521	71,726	72,401	-675	70,658	71,906	-1,248
Total non-current assets	78,374	66,307	12,066	97,771	84,622	13,149	105,120	92,474	12,646	110,998	98,355	12,643	111,039	97,796	13,242
Total assets	376,650	304,522	72,128	467,232	382,906	84,325	462,533	380,449	82,084	448,918	365,013	83,904	439,035	361,314	77,720

【Consolidated Balance Sheet (Liabilities and net assets)】

	FY2022 (As of March 31, 2023)			FY2023 (As of March 31, 2024)			FY2024 (As of March 31, 2025)			FY2025 (As of March 31, 2026)			FY2026 (As of September 30, 2026)		
	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries	Consolidated	Non Consolidated	Subsidiaries
Notes payable, accounts payable for construction contracts, Electronically recorded obligations and other	110,448	83,579	26,868	129,616	97,490	32,125	145,769	114,792	30,977	108,578	78,589	29,988	84,417	55,712	28,705
Short-term borrowings	3,893	5,693	-1,800	10,906	10,706	200	8,109	11,909	-3,800	11,575	17,375	-5,800	9,452	18,352	-8,900
Commercial papers	—	—	—	14,999	14,999	—	—	—	—	—	—	—	11,995	11,995	—
Income taxes payable	766	202	564	3,439	1,826	1,613	1,372	558	813	8,372	6,829	1,543	2,700	1,932	767
Advances received on construction contracts in progress	12,789	10,763	2,025	23,130	21,816	1,313	22,761	20,873	1,888	18,149	16,309	1,839	26,303	22,843	3,459
Deposits received	26,043	24,135	1,907	36,669	34,896	1,772	36,636	34,418	2,218	40,604	38,401	2,202	40,340	37,203	3,136
Provision for warranties for completed construction	550	518	32	522	465	57	609	564	45	574	543	31	607	577	30
Provision for loss on construction contracts	994	964	30	3,820	3,787	32	2,367	2,245	121	875	711	163	289	165	124
Provision for bonuses	4,057	2,746	1,311	4,097	2,718	1,379	4,144	2,713	1,431	4,618	2,997	1,620	4,637	3,222	1,414
Other	11,377	9,963	1,413	16,260	13,574	2,685	7,626	5,844	1,782	14,391	11,132	3,258	5,870	4,650	1,219
Total current liabilities	170,922	138,567	32,354	243,460	202,280	41,180	229,398	193,919	35,478	207,740	172,891	34,848	186,614	156,655	29,958
Bonds payable	—	—	—	—	—	—	—	—	—	8,500	8,500	—	8,500	8,500	—
Long-term borrowings	18,303	18,303	—	26,474	26,474	—	34,026	34,026	—	29,658	28,801	857	40,051	38,903	1,147
Provision for share awards	250	250	—	292	292	—	263	263	—	205	205	—	158	158	—
Provision for retirement benefits	—	14,078	-14,078	—	13,966	-13,966	—	13,867	-13,867	—	13,496	-13,496	—	13,127	-13,127
Retirement benefit liability	16,711	—	16,711	16,433	—	16,433	16,316	—	16,316	14,056	—	14,056	13,814	—	13,814
Deferred tax liabilities	—	—	—	—	—	—	73	—	73	23	—	23	28	—	28
Other	601	271	329	556	328	227	625	486	138	867	484	382	943	512	431
Total non-current liabilities	35,867	32,904	2,962	43,757	41,062	2,695	51,305	48,643	2,661	53,310	51,488	1,822	63,496	61,201	2,294
Total liabilities	206,789	171,472	35,316	287,218	243,342	43,875	280,703	242,563	38,140	261,050	224,379	36,671	250,111	217,857	32,253
Share capital	30,108	30,108	—	30,108	30,108	—	30,108	30,108	—	30,108	30,108	—	30,108	30,108	—
Capital surplus	17,133	17,133	—	15,170	15,170	—	15,170	15,170	—	15,166	15,171	-4	15,166	15,171	-4
Retained earnings	117,498	81,817	35,680	120,115	81,428	38,687	123,852	82,041	41,810	134,447	91,104	43,343	136,832	95,551	41,280
Treasury shares	-626	-499	-127	-657	-527	-129	-987	-856	-131	-4,377	-4,243	-133	-4,305	-4,170	-134
Total shareholders' equity	164,113	128,560	35,553	164,737	126,179	38,558	168,143	126,464	41,679	175,344	132,139	43,205	177,802	136,660	41,141
Valuation difference on available-for-sale securities	4,512	4,489	23	13,437	13,381	55	11,467	11,417	49	8,604	8,494	109	6,916	6,795	120
Deferred gains or losses on hedges	—	—	—	3	3	—	4	4	—	70	-0	71	126	—	126
Foreign currency translation adjustment	1,372	—	1,372	1,887	—	1,887	2,282	—	2,282	2,646	—	2,646	2,942	—	2,942
Remeasurements of defined benefit plans	-137	—	-137	-50	—	-50	-67	—	-67	1,200	—	1,200	1,135	—	1,135
Total accumulated other comprehensive income	5,747	4,489	1,257	15,276	13,384	1,892	13,686	11,421	2,264	12,521	8,494	4,027	11,121	6,795	4,325
Non-controlling interests	—	—	—	—	—	—	—	—	—	0	—	0	0	—	0
Total net assets	169,860	133,049	36,811	180,014	139,563	40,450	181,829	137,886	43,943	187,867	140,633	47,233	188,924	143,456	45,467
Total liabilities and net assets	376,650	304,522	72,128	467,232	382,906	84,325	462,533	380,449	82,084	448,918	365,013	83,904	439,035	361,314	77,720

【 Orders Result and Forecasts 】

			Six months ended September 30, 2022	Composition ratio	Six months ended September 30, 2023	Composition ratio	Six months ended September 30, 2024	Composition ratio	Six months ended September 30, 2025	Composition ratio	Six months ended September 30, 2026	Composition ratio	Fiscal year ending March 31, 2027 (Forecast)	Composition ratio
Domestic	Civil engineering	Public	13,935	11.7%	20,558	15.8%	30,534	17.3%	18,934	16.9%	44,659	33.0%	69,000	17.8%
		Private	10,697	9.0%	13,467	10.4%	23,150	13.1%	15,518	13.9%	23,418	17.3%	51,000	13.1%
			24,633	20.7%	34,026	26.2%	53,684	30.4%	34,452	30.8%	68,077	50.3%	120,000	30.9%
	Building construction	Public	11,370	9.5%	1,324	1.0%	8,430	4.8%	6,035	5.4%	1,973	1.5%	25,100	6.5%
		Private	83,094	69.7%	80,331	61.8%	110,124	62.5%	70,711	63.2%	65,051	48.1%	235,500	60.7%
			94,464	79.2%	81,655	62.8%	118,554	67.3%	76,747	68.6%	67,024	49.6%	260,600	67.2%
		Public	25,305	21.2%	21,882	16.8%	38,964	22.1%	24,970	22.3%	46,633	34.5%	94,100	24.3%
		Private	93,792	78.7%	93,799	72.2%	133,274	75.6%	86,229	77.1%	88,469	65.4%	286,500	73.8%
			119,097	99.9%	115,682	89.0%	172,239	97.7%	111,200	99.4%	135,102	99.9%	380,600	98.1%
Overseas	Civil engineering	Public	—	—	14,220	10.9%	—	—	—	—	195	0.1%	5,500	1.4%
		Private	—	—	—	—	—	—	—	—	—	—	—	—
			—	—	14,220	10.9%	—	—	—	—	195	0.1%	5,500	1.4%
	Building construction	Public	—	—	8	0.1%	1	0.0%	—	—	—	—	—	—
		Private	98	0.1%	3	0.0%	4,097	2.3%	710	0.6%	4	0.0%	1,800	0.5%
			98	0.1%	11	0.1%	4,098	2.3%	710	0.6%	4	0.0%	1,800	0.5%
		Public	—	—	14,228	11.0%	1	0.0%	—	—	195	0.1%	5,500	1.4%
		Private	98	0.1%	3	0.0%	4,097	2.3%	710	0.6%	4	0.0%	1,800	0.5%
			98	0.1%	14,231	11.0%	4,098	2.3%	710	0.6%	199	0.1%	7,300	1.9%
Total	Civil engineering	Public	13,935	11.7%	34,778	26.7%	30,534	17.3%	18,934	16.9%	44,855	33.1%	74,500	19.2%
		Private	10,697	9.0%	13,467	10.4%	23,150	13.1%	15,518	13.9%	23,418	17.3%	51,000	13.1%
			24,633	20.7%	48,246	37.1%	53,684	30.4%	34,452	30.8%	68,273	50.4%	125,500	32.3%
	Building construction	Public	11,370	9.5%	1,332	1.1%	8,431	4.8%	6,035	5.4%	1,973	1.5%	25,100	6.5%
		Private	83,192	69.8%	80,335	61.8%	114,222	64.8%	71,421	63.8%	65,055	48.1%	237,300	61.2%
			94,563	79.3%	81,667	62.9%	122,653	69.6%	77,457	69.2%	67,028	49.6%	262,400	67.7%
		Public	25,305	21.2%	36,111	27.8%	38,965	22.1%	24,970	22.3%	46,828	34.6%	99,600	25.7%
		Private	93,890	78.8%	93,803	72.2%	137,372	77.9%	86,940	77.7%	88,473	65.4%	288,300	74.3%
			119,196	100.0%	129,914	100.0%	176,338	100.0%	111,910	100.0%	135,302	100.0%	387,900	100.0%

【 Breakdown of domestic construction orders received by type 】

									A			B			B-A	
	Six months ended September 30, 2022	comoposition ratio (By construction and civil engineering category)		Six months ended September 30, 2023	comoposition ratio (By construction and civil engineering category)		Six months ended September 30, 2024	comoposition ratio (By construction and civil engineering category)		Six months ended September 30, 2025	comoposition ratio (By construction and civil engineering category)		Six months ended September 30, 2026	comoposition ratio (By construction and civil engineering category)		Change Amount	Change %
Soil and river conservation	2,927	11.9%	2.5%	286	0.8%	0.2%	4,078	7.6%	2.4%	3,852	11.2%	3.5%	6,766	9.9%	5.0%	2,914	75.6%
Railroads	4,803	19.5%	4.0%	3,175	9.3%	2.7%	2,771	5.2%	1.6%	1,957	5.7%	1.8%	1,910	2.8%	1.4%	−46	−2.4%
Water supply and sewers	168	0.7%	0.2%	1,933	5.7%	1.7%	5,000	9.3%	2.9%	7,630	22.2%	6.9%	6,631	9.7%	4.9%	−999	−13.1%
Land development	1,193	4.8%	1.0%	159	0.5%	0.1%	3,733	7.0%	2.2%	4,140	12.0%	3.7%	1,036	1.5%	0.8%	−3,103	−75.0%
Nuclear power plant accident treatment	515	2.1%	0.4%	2,614	7.7%	2.3%	1,443	2.7%	0.8%	4,042	11.7%	3.6%	10,997	16.2%	8.1%	6,955	172.1%
Roads	9,052	36.8%	7.6%	14,074	41.4%	12.2%	14,304	26.5%	8.3%	4,133	12.0%	3.7%	17,266	25.4%	12.8%	13,132	317.7%
Electric power and energy	2,274	9.2%	1.9%	7,074	20.8%	6.1%	13,665	25.5%	7.9%	5,936	17.2%	5.3%	16,217	23.8%	12.0%	10,281	173.2%
Other	3,697	15.0%	3.1%	4,709	13.8%	4.1%	8,686	16.2%	5.1%	2,759	8.0%	2.5%	7,250	10.7%	5.4%	4,491	162.8%
Total Domestic Civil Engineering	24,633	100.0%	20.7%	34,026	100.0%	29.4%	53,684	100.0%	31.2%	34,452	100.0%	31.0%	68,077	100.0%	50.4%	33,624	97.6%
Office/government buildings	6,853	7.3%	5.8%	4,058	5.0%	3.5%	9,673	8.2%	5.5%	5,500	7.2%	4.9%	8,288	12.4%	6.1%	2,787	50.7%
Accommodations	12,007	12.7%	10.1%	4,873	6.0%	4.2%	13,213	11.1%	7.7%	7,270	9.5%	6.5%	10,228	15.3%	7.6%	2,957	40.7%
Stores	8,247	8.7%	6.9%	29,536	36.2%	25.5%	912	0.8%	0.5%	3,758	4.9%	3.4%	482	0.7%	0.4%	−3,276	−87.2%
Factories and power plants	9,071	9.6%	7.6%	7,444	9.1%	6.4%	24,742	20.9%	14.4%	32,038	41.7%	28.8%	21,524	32.1%	15.9%	−10,514	−32.8%
Warehouses and logistics	12,334	13.1%	10.4%	1,014	1.2%	0.9%	16,655	14.0%	9.7%	1,943	2.5%	1.7%	19,177	28.6%	14.2%	17,234	887.0%
Houses	2,018	2.1%	1.7%	3,284	4.0%	2.8%	34,046	28.7%	19.8%	12,771	16.6%	11.5%	2,914	4.3%	2.2%	−9,856	−77.2%
Education and research	5,618	5.9%	4.7%	21,859	26.8%	18.9%	8,669	7.3%	5.0%	10,787	14.1%	9.7%	1,106	1.7%	0.8%	−9,681	−89.7%
Medical and welfare	28,761	30.4%	24.1%	6,657	8.1%	5.7%	3,539	3.0%	2.1%	1,401	1.8%	1.3%	1,504	2.2%	1.1%	103	7.4%
Entertainment Facilities	59	0.1%	0.0%	1,031	1.3%	0.9%	2,231	1.9%	1.3%	503	0.7%	0.5%	1,345	2.0%	1.0%	842	167.1%
Other	9,493	10.1%	8.0%	1,894	2.3%	1.6%	4,869	4.1%	2.8%	771	1.0%	0.7%	451	0.7%	0.3%	−319	−41.5%
Total Domestic Building Construction	94,464	100.0%	79.3%	81,655	100.0%	70.6%	118,554	100.0%	68.8%	76,747	100.0%	69.0%	67,024	100.0%	49.6%	−9,722	−12.7%
Total	119,097	—	100.0%	115,682	—	100.0%	172,239	—	100.0%	111,200	—	100.0%	135,102	—	100.0%	23,902	21.5%

【 Breakdown of domestic construction orders received by public and private sector 】

									A			B			B-A	
	Six months ended September 30, 2022	comoposition ratio		Six months ended September 30, 2023	comoposition ratio		Six months ended September 30, 2024	comoposition ratio		Six months ended September 30, 2025	comoposition ratio		Six months ended September 30, 2026	comoposition ratio		Change Amount	Change %
Domestic / Public / National	21,661	85.6%		10,229	46.7%		28,943	74.3%		8,361	33.5%		32,763	70.3%		24,401	291.8%
Domestic / Public / Local	3,644	14.4%		11,653	53.3%		10,021	25.7%		16,608	66.5%		13,869	29.7%		−2,738	−16.5%
Total	25,305	100.0%		21,882	100.0%		38,964	100.0%		24,970	100.0%		46,633	100.0%		21,662	86.8%
Domestic / Private / Manufacturing	15,880	16.9%		9,520	10.2%		28,052	21.0%		34,779	40.3%		25,236	28.5%		−9,543	−27.4%
Domestic / Private / Non-Manufacturing	77,911	83.1%		84,278	89.8%		105,221	79.0%		51,450	59.7%		63,232	71.5%		11,782	22.9%
Total	93,792	100.0%		93,799	100.0%		133,274	100.0%		86,229	100.0%		88,469	100.0%		2,239	2.6%

Kumagai Gumi Co., Ltd. (Non Consolidated)
(Rounded down to the nearest million yen)

【 Construction profit and loss Results and Forecasts 】

	Six months ended September 30, 2022	Six months ended September 30, 2023	Six months ended September 30, 2024	Six months ended September 30, 2025	Six months ended September 30, 2026	Fiscal year ending March 31, 2027 (Forecast)
Civil engineering	40,841	44,882	48,518	52,336	55,812	120,000
Building construction	99,015	102,692	111,498	114,174	100,851	250,500
Domestic	139,857	147,574	160,016	166,510	156,663	370,500
Civil engineering	–	–	929	2,101	2,347	4,000
Building construction	870	371	13	814	2,295	2,500
Overseas	870	371	942	2,916	4,642	6,500
Civil engineering	40,841	44,882	49,448	54,438	58,159	124,000
Building construction	99,886	103,064	111,511	114,988	103,146	253,000
Net sales of completed construction contracts	140,727	147,946	160,959	169,427	161,306	377,000
Civil engineering	3,150	3,450	6,698	7,012	7,416	15,000
	7.7%	7.7%	13.8%	13.4%	13.3%	12.5%
Building construction	7,206	7,557	1,464	7,376	11,271	30,000
	7.3%	7.4%	1.3%	6.5%	11.2%	12.0%
	10,357	11,008	8,163	14,388	18,688	45,000
Domestic	7.4%	7.5%	5.1%	8.6%	11.9%	12.1%
Civil engineering	–	–	61	151	190	300
	–	–	6.6%	7.2%	8.1%	7.5%
Building construction	−54	27	1	40	−4	100
	−6.2%	7.3%	10.0%	5.0%	−0.2%	4.0%
	−54	27	63	192	185	400
Overseas	−6.2%	7.3%	6.7%	6.6%	4.0%	6.2%
Civil engineering	3,150	3,450	6,760	7,163	7,607	15,300
	7.7%	7.7%	13.7%	13.2%	13.1%	12.3%
Building construction	7,152	7,585	1,465	7,417	11,266	30,100
	7.2%	7.4%	1.3%	6.5%	10.9%	11.9%
Gross profit on completed construction contracts	10,303	11,035	8,226	14,580	18,874	45,400
	7.3%	7.5%	5.1%	8.6%	11.7%	12.0%

【Major construction projects ordered through the interim period】

Classification	Public / Private Sector	Ordering Party	Project Name	Location	Completion date
Domestic Civil engineering	Public	East Nippon Expressway Company Limited	Tokyo Outer Ring Road Tunnel Oizumi-Minami Construction Project	Tokyo	November 2028
Domestic Civil engineering	Private	JERA Co., Inc.	Removal work for the No. 4 boiler, flue and air ducts, chimney, and other facilities at the Sodegaura Thermal Power Plant	Chiba	March 2030
Domestic Civil engineering	Public	Ministry of Land, Infrastructure, Transport and To	Construction of Kagami Tunnel in Ashibetsu City on Route 452	Hokkaido	November 2029
Domestic Civil engineering	Public	Kobe City	Rehabilitation work for 4water transmission tunnel	Hyogo	February 2031
Domestic Building Construction	Private	Sumitomo Corporation / Nomura Real Estate Development Co., Ltd.	SOSiLA Narita Airport East New Construction Work	Chiba	October 2028
Domestic Building Construction	Private	Sakae Riken Kogyo Co., Ltd.	Sakae Riken Kogyo Co., Ltd. Kitakyushu Plant, Construction of a New Second Factory	Fukuoka	March 2028
Domestic Building Construction	Private	Nippon Steel Kowa Real Estate Co., Ltd.	(Tentative Name) Kobiki Building Hotel Project	Tokyo	August 2029
Domestic Building Construction	Private	East Japan Railway Company, Ltd.	Niigata Station Bandai Exit East District (Office Building) Development Construction Work	Niigata	September 2028

【Major completed construction projects through the interim period】

Classification	Public / Private Sector	Ordering Party	Project Name	Location	Completion date
Domestic Civil engineering	Public	West Nippon Expressway Company Limited	construction work of Shin-Meishin Expressway at Tanakami Hagurimori	Shiga	April 2026
Domestic Civil engineering	Private	Hokkaido Ecosys co.,ltd	Hokkaido Ecosys Phase V Final Disposal Site Construction Work	Hokkaido	July 2026
Domestic Civil engineering	Public	Central Nippon Expressway Company Limited	Tokai-Kanjo Expressway Godomaki Construction Work	Gifu	June 2026
Domestic Civil engineering	Public	Nagano prefecture	FY2020 Takato Dam Spillway Gate Major Renovation Work	Nagano	August 2026
Domestic Building Construction	Private	Sumitomo Corporation	New construction of SOSiLA Atsugi Kamiechi	Kanagawa	September 2026
Domestic Building Construction	Private	Nihon University	New Construction of Building No. 3, College of Law, Nihon University	Tokyo	August 2026
Domestic Building Construction	Private	Corporate Medical Association SANKOUKAI	Seiai Rehabilitation Hospital Redevelopment Project	Fukuoka	September 2026
Domestic Building Construction	Private	APA Home Co., Ltd. and APA Mansion Co., Ltd.	New Construction of (Tentative Name) APA Hotel & Resort <Okayama Station Shinkansen Exit>	Okayama	August 2026

【Major projects carried forward to subsequent periods】

Classification	Public / Private Sector	Ordering Party	Project Name	Location	Completion date
Domestic Civil engineering	Public	East Nippon Expressway Company Limited	Main Line Tunnel (South Bound) Oizumi South Construction Project	Tokyo	November 2028
Domestic Civil engineering	Public	Central Nippon Expressway Company Limited	Replacement of bridge decks of Sakawagawa Bridge and two other bridges on Tomei Expressway (specific renewal, etc.)	Kanagawa	April 2030
Domestic Civil engineering	Public	Osaka City	tunnel development project -2 at Yodo River left bank line (second phase) (Osaka)	Osaka	September 2029
Domestic Civil engineering	Public	Japan Railway Construction, Transport and Technology Agency	Iwaobetsu Viaduct on the Hokkaido Shinkansen line	Hokkaido	August 2028
Domestic Building Construction	Private	Tokyu Land Corporation, Keikyu Corporation, The Dai-ichi Life Insurance Company, Limited	Kitanaka-dori North District B-1 block new construction project (tentative name)	Kanagawa	January 2028
Domestic Building Construction	Private	Mitsui Fudosan Residential Co., Ltd., Nomura Real Estate Development Co., Ltd., Mitsubishi Estate Residence Co., Ltd., ITOCHU Property Development, Ltd., Toho Jisho Co., Ltd., Fujimi-Jisyo Co., Ltd., Sodegaura Kogyo Co., Ltd.	New construction work (residential buildings) in the Makuhari Shin Toshin Wakaba residential district plan (B-6 block) (tentative name)	Chiba	February 2028
Domestic Building Construction	Private	Mitsui Fudosan Residential Co., Ltd.	Plan for Block 149 of Kashiwanoha Campus, Bldg. A	Chiba	October 2027
Domestic Building Construction	Private	Nomura Real Estate Development Co., Ltd.,Kita-Itami building Development Special Purpose Company	Construction of the new Landport Kita-Itami building (tentative name)	Hyogo	April 2028
Overseas	Public	Republic of Indonesia	Jakarta Sewerage Development Project (Zone 1), Package 3	Indonesia	October 2027